

AKAROA HEALTH HUB



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The Project Company

Appointed by the Structure Group to develop business
case

What is the problem?

- **Earthquakes**
- **Hospital damaged beyond repair**
- **Engineer report confirms**
- **DHB established temporary facilities**
- **Short term solution unsustainable long term**
- **Well being of Akaroa community depends on health services**
- **Something has to be done**

What were we asked to do?

Following earlier public meetings:

- The Canterbury DHB agreed to support the development of a proposal for a **community owned and operated Integrated Family Health Service for the wider Akaroa Community**
- The Structure Group requested The Project Company provide a business case

What have we have done?

- **Set out a step by step process to deliver a business case for the community and CDHB's approval**
- **Professional advice sought e.g. health services, legal, financial, architectural, town planning, engineering, quantity surveying, traffic, etc.**
- **Strong connection with existing health providers**
- **Worked with Ngāi Tahu Property Ltd. and Ōnuku Rūnanga**
- **Business case now accepted by CDHB and Ngāi Tahu**

What health services are proposed ?

Facility with 12 'flexi-beds' for range of services

- GP services
- 24 hour nursing
- Nurse clinics
- Community nursing
- Visiting specialist services*
e.g. podiatry, optometry
- Physiotherapy
- Well Child services
- Accident and emergency
- Acute medical care
- Observation
- Post operative care
- Post natal care
- Palliative and respite care
- Aged care



Has anyone tried this before?

- **Yes: a general shift to this model of community health care across New Zealand**
- **Called Integrated Family Health Services (IFHS)**
- **Others combine health services with aged care**

Examples:

- **West Otago**
- **Golden Bay**

Takaka, Golden Bay



Integrated health and aged care - 29 beds

Tapanui, West Otago



Integrated health and aged care - 14 beds

Where will the Akaroa Health Hub be?



- **Comprehensive assessment**
- **Three sites reviewed in detail**
- **Old hospital site is preferred**
- **Consents, town planning, size, hazards**
- **CDHB agreed to make site available**
- **Needs land transfer process**
- **Flyer has been sent to community**

How do we get from here to there?

- **Existing health care and aged care arrangements will continue**
- **The current intention is for health services on the site to continue to operate from there until the new building is ready to occupy**
- **There will be some disruption. We will try to keep it to a minimum as we demolish the old building and replace it with the new one.**

How much will it cost?

\$7.75m capital estimate includes all costs from now until opening of the facility such as:

- **Establishment of the organisation**
- **Establishment governance and management**
- **Land including demolition of hospital**
- **Design and construction of new facility**
- **Car parking and landscaping**

How will it be paid for?

Initially:

- Ngāi Tahu Property provides \$5.75M (74.2%)
- Canterbury DHB provides \$1m (12.9%)
- Akaroa Community Trust provides \$1m (12.9%)

As community fund raising allows:

- Ngāi Tahu Property reduces to \$3.875M (50%)
- Canterbury DHB remains at \$1m (12.9%)
- Akaroa Community Trust increases to \$2.875m (37.1%)

We agree with Ngāi Tahu that this 50/50 shareholding position provides the best long term balance of control and direction.

Fundraising

- **We have developed an initial fund raising strategy**
- **Our targets are based on this**
- **We have engaged a fund raising manager**
- **We will set up a fund raising committee**
- **Initial target \$1m**
- **Long term target \$2.875m**
- **Needs strong community focus and commitment**

How will it happen?

An establishment plan has been agreed by the Structure Group:

- **Establishment structure has been formed**
- **Tasks will be allocated between the three parties**
- **Legal entities will be formed**
- **The land ownership has to be transferred**
- **The hospital has to be demolished**
- **Leases and agreements need to be completed**
- **A design team will be appointed**
- **Contractor engaged to build the new building**
- **Transition will occur**

When will it be finished?

Planned dates are:

Legal establishment of organisation by

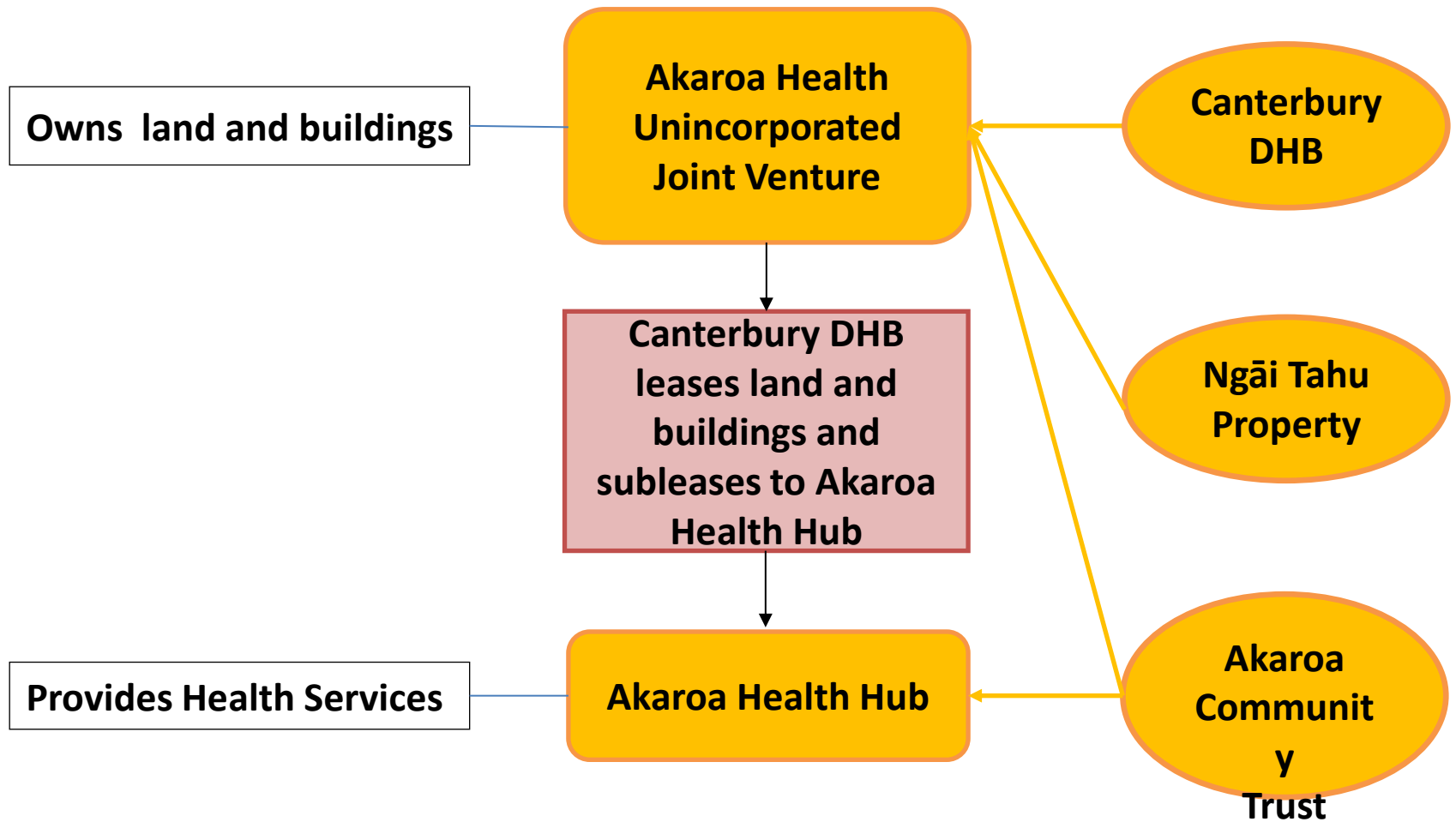
19 December 2014

Complete design by 30 June 2015

Complete construction by June 2016

Open facility on 4 July 2016

How is it organised?



How will it be run?

- **Akaroa Community Trust will own the community's interest in the land and buildings and wholly own the health provider Akaroa Health Hub Limited**
- **Akaroa Health Hub Limited will provide all of the health services, including aged care, at the Hub**
- **It will have a Board and staff headed by a General Manager, Clinical Director (GP) and a Charge Nurse/Nurse manager**

How will the community be involved?

The community will:

- **Own and run the Akaroa Community Trust**
- **Jointly own the land and buildings**
- **Through the Trust own and operate the Health Hub**
- **Raise funds**
- **There is plenty to do**